1. Governing Authority approved the Minutes of the Strategy Meeting held on 26 September 2019, subject to an amendment.

2. Governing Authority noted the President’s Report, which provided updates from the President since the GA meeting of 21 June 2019. This included an update on QS World University Rankings, Future Campus Project, QS Graduate Employability Rankings and the opening of Museum of Literature Ireland (MoLI).

3. Governing Authority received a presentation on ‘Roles and Responsibilities of UCD Governors’ by Professor Niamh Brennan, Michael MacCormac Professor of Management, Michael Smurfit School of Business.

4. Governing Authority discussed and approved the UCD Strategy 2020-2024 and noted associated KPIs. A launch event is planned for 25 November 2019 and a communication strategy is currently in development.

5. Governing Authority noted the Report of the Audit and Risk Management Committee of their meeting held on 19 September 2019.


7. Governing Authority noted the decisions and approved the recommendations of the Finance, Remuneration and Asset Management Committee, as included in the Capital Funding and Expenditure Report.

8. Governing Authority noted the Bursar’s Update which included Management Accounts for the 9 Months ended 30 June 2019 and estimated outturn for the year ending 30 September 2019.

9. Governing Authority noted the HR Update Report which was considered by FRAMC at its meeting on 23 September 2019.


11. Governing Authority noted the report of the Academic Council meeting held on 25 September 2019.

12. Governing Authority noted the IUA Response to Proposed Legislative Reforms to the HEA Act 1971.

NOTE: This is an informal summary of a Governing Authority meeting. It does not in any way prejudice the official minutes of the meeting, which will be presented to the next ordinary meeting of the Authority and which are the sole authoritative record of Governing Authority business.