

Equality, Diversity and Inclusion (EDI)

ANNUAL REPORT 2024/25





Welcome

Dear colleagues,

We are pleased to introduce the UCD School of Medicine Equality, Diversity and Inclusion Annual Report for the Academic Year 2024/2025. The report outlines the ongoing EDI work within the UCD School of Medicine, our structures, key initiatives and priorities, and results from our annual staff EDI survey.

The objective of the Athena Swan Ireland 2021 charter framework is to support higher education institutions, academic departments, and professional units in impactful and sustainable gender equality work and to build capacity for evidence-based equality work across the equality grounds enshrined in Irish legislation. There is a broader objective to create more inclusive and vibrant teaching and working environments for all students and staff.

The UCD School of Medicine commits to the principles of the Athena Swan Ireland Charter as outlined in this letter: Commitment to the Athena Swan Ireland Charter Principles. In 2023, the School officially received its Athena Swan Bronze renewal award. Bronze Department awards recognise that in addition to institution-wide policies, the Department is working to promote equality and to identify and address challenges particular to the Department and discipline. A four-year action plan was put in place to address the challenges that exist to promote gender equality in the School of Medicine.

We greatly value the participation of the UCD School of Medicine Community, which is essential towards our journey to advance our EDI goals and objectives.

Dr Marie-Louise Ryan

Associate Dean for Equality, Diversity and Inclusion

Dr Eoin Brennan

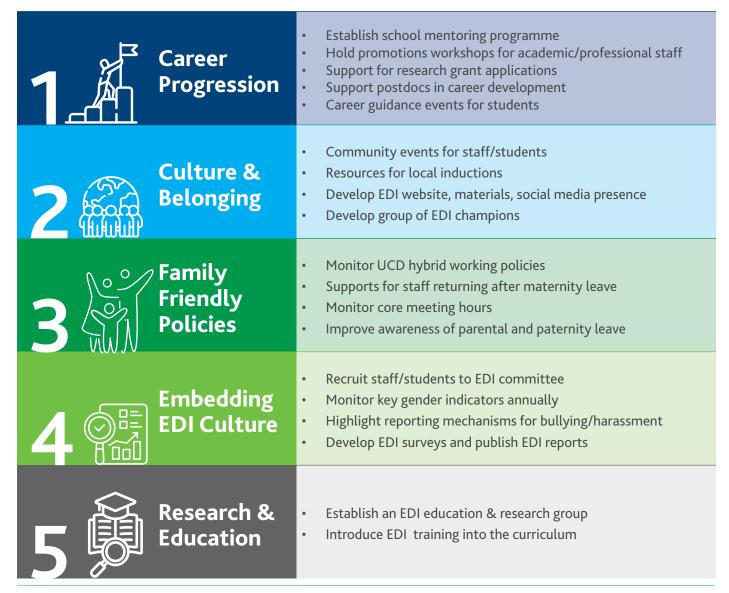
Associate Dean for Equality, Diversity and Inclusion

Who we are

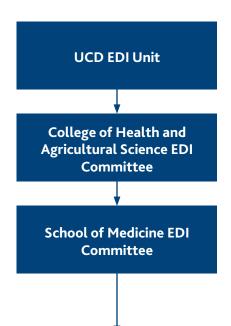
The School of Medicine EDI Committee aims to promote a positive and inclusive working and learning environment for both staff and students.

The EDI Committee is chaired by the Associate Dean for EDI. Our Athena Swan Action Plan includes 5 key EDI focus areas: Career Progression, Culture & Belonging, Family Friendly Policies, Embedding EDI Culture, and Research & Education. There are 42 individual actions within the Athena Swan Action Plan that our EDI committee is working towards. You can learn more about these actions in our four-year action plan.

The EDI committee governance structure comprises five subcommittees detailed below. Each subcommittee is chaired by designated lead persons. In total, we have 50 staff members and 51 EDI student ambassadors. We have 28% male and 72% female representation within the EDI Committee. We have representatives from academic, professional and technical staff. Our EDI student ambassadors represent undergraduate medicine, graduate entry medicine, radiography, biomedical health & life sciences, and MSc programmes.



UCD School of Medicine Equality, Diversity and Inclusion Committee Governance Structure



Career ProgressionSubcommittee

Co-Chairs:

Ms Gilli Reilly Prof Bill Watson

We are committed to understanding and addressing the barriers to career progression and providing opportunities for staff and students to progress along their career pathways.

Equality & Inclusion

Subcommittee

Co-Chairs:

Dr Fiona McGillicuddy Prof Adam Byrne

We are driving initiatives to raise awareness and build cultural competence around race, disability, and gender inclusivity, fostering a respectful and supportive community within the School.

Student Engagement

Subcommittee

Co-Chairs:

Dr Melinda Halasz Ms Smaranda Sava

We are collaborating with students to develop initiatives that improve the overall student experience by promoting an inclusive and supportive learning environment that reflects EDI values.

Organisation and Culture

Subcommittee

Co-Chairs:

Ms Anna Truman Ms Ciara O'Hanlon Dr David Gomez

We help foster a sense of community and inclusivity within the School; assist in promoting **EDI-focused HR** policies and support services to increase staff and student awareness and uptake; and organise and promote events that provide EDI education, awareness and support.

Research & Education

Subcommittee

Co-Chairs:

Dr Anne Doherty Dr Nia Clendennen

We are developing strategies to enhance equity in educational content, curriculum design, and teaching methodologies, reflecting diverse perspectives and reducing biases.

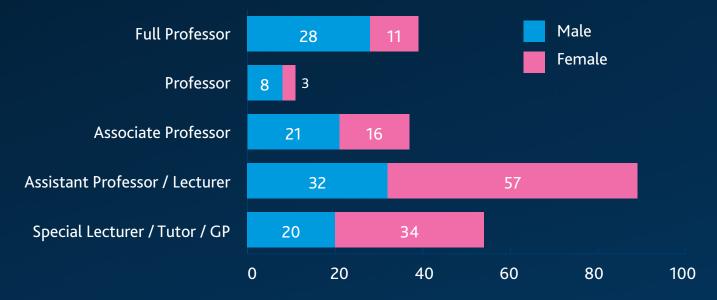
School of Medicine

at a glance

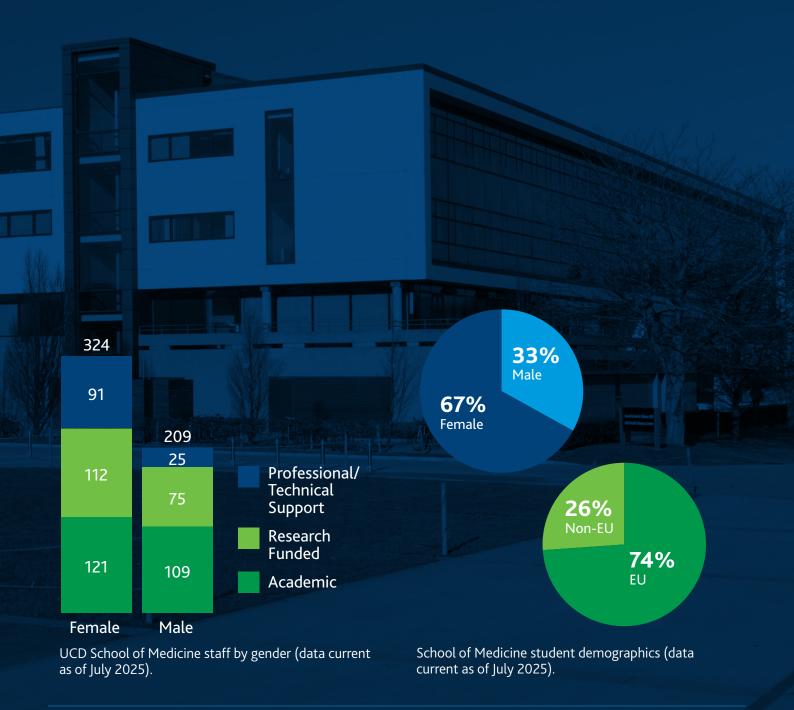
The UCD School of Medicine offers programmes at undergraduate level in Medicine, Radiography and Biomedical Health & Life Sciences (BHLS), and at graduate level, we offer over 60 programmes for healthcare professionals including hospital doctors, GPs, radiographers, forensic scientists and mental health professionals and for managers and administrators working in healthcare settings. We have 230+ academic staff and 980 adjunct faculty.

In addition, we have 206 research funded and 117 professional support/technical staff in the School. Across UCD, our student population is highly international, with over 150 nationalities represented within the student body. This diversity is one of the defining features of life at UCD, and one that enriches the student experience by delivering a truly international campus.





UCD School of Medicine academic staff by level (data current as of July 2025).



EDI Staff Survey 24/25

What did we learn?

In January 2025, the UCD School of Medicine conducted the annual EDI survey to assess perceptions, experiences, and areas for improvement across two staff cohorts: academic staff and professional/technical staff. The surveys explored staff roles, inclusion, career development, and institutional culture. The next School of Medicine EDI survey will be carried out in 2026.

A total of 112 staff (academic and professional staff) participated in the survey. Professional and Technical staff represented 37% of respondents, while academic staff made up 63%. More female employees (70%) responded to the survey than male employees (23%).

Dignity & Respect

45%

would be comfortable reporting instances where they feel they have been treated unfavourably.

Disability Support

11%

identify as having a disability in the EDI survey.

64%

would be comfortable reporting bullying/harassment.

Family Lives

44%

have caring responsibilities for children or parents.

Workload

45%

of academic staff are aware of the academic workload model. 63%

of academic staff agree that their workload is reasonable for their role. 81%

of professional/ technical staff agree that their workload is reasonable for their role. 63%

of academic staff undertake work outside their normal working hours.

Career Development

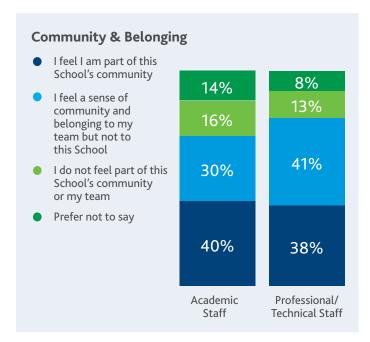
66%

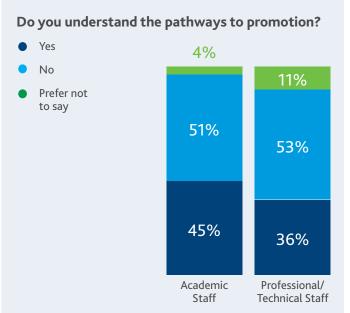
agree that staff have access to career development opportunities.

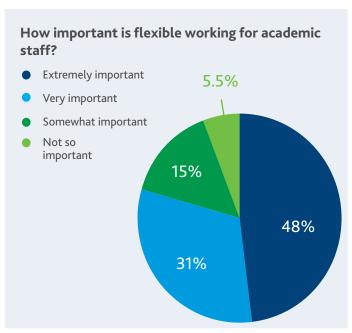
82%

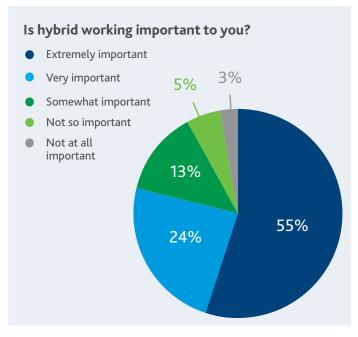
of professional/technical staff have had a career development conversation with their line manager within the last 12 months. 87%

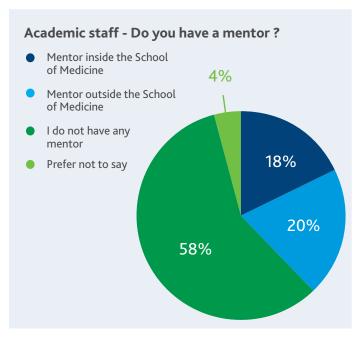
of academic staff would like additional mentoring support.

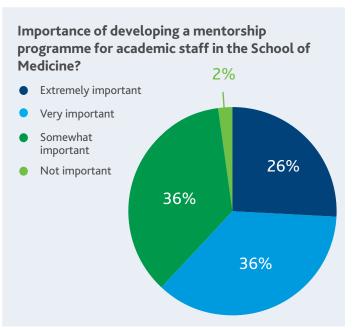














EDI in action

2024/2025:

Building a culture of community and belonging is a key objective of the EDI Committee. To support this, we have organised staff social gatherings and the staff barbeque at UCD campus, as well as hosting events at local clinical sites (SVUH, MMUH) to engage with clinical colleagues and our undergraduate medicine students on clinical placement.

The UCD School of Medicine EDI team was also pleased to see such a great turnout at the annual EDI Staff BBQ, which took place at the UCD University Club in 2024. We will continue to host and promote these events in 2025/26.

We actively promote awareness and inclusivity through a range of events that celebrate and support diverse experiences. Notably, together with our colleagues in the UCD College of Health and Agricultural Sciences we have hosted events to recognise International Women's Day, International Men's Day and World Mental Health Day. We celebrated International Women's Day 2025 in partnership with the College of Health and Agricultural Sciences schools. We came together to hold a special event, inviting five expert speakers to the UCD Charles Institute to share their perspectives on aspects of Diversity and Inclusion in Women's Health.

We heard about the significant challenges facing many women from diverse and marginalised backgrounds and best practice approaches in trying to assist these women, as well as initiatives to support diverse and migrant healthcare professionals. We had an expert speaker deliver a thoughtful discussion on 'Diversity in Fertility: Understanding Ireland's Evolving Patient Cohort'. Finally, we heard from colleagues involved in the highly impactful initiative: Cut From the Same Cloth, a project using art to bring together patients and biomedical researchers, to engage women from minority communities in STEM. These events offer a platform for dialogue, education, and reflection, demonstrating our ongoing dedication to fostering a supportive and inclusive space for all students, staff, and faculty.



In June 2024, members of the School of Medicine EDI Committee took part in an important workshop, safeTALK, held in the Charles Institute Boardroom. SafeTALK is an interactive training workshop that prepares participants to identify persons with thoughts of suicide and connect them to suicide first-aid resources. Participants learned how to provide practical help to persons with thoughts of suicide. Following a safeTALK workshop attendees are better equipped to perform an important helping role for someone with thoughts of suicide.

The UCD School of Medicine recognises that the student perspective is essential to advancing meaningful EDI efforts. We are committed to ensuring that EDI initiatives reflect the lived experiences, insights, and voices of our diverse student body. To this end, in 2024 we recruited 51 EDI Student Ambassadors who play a vital role in shaping and supporting our EDI activities. These ambassadors represent the diverse undergraduate and postgraduate cohorts within our school, helping to foster a more inclusive and responsive learning environment by contributing to policy development, organizing events, and promoting awareness across the school community. Working together, our staff and student EDI committee members we have developed materials for module coordinators within the UCD School of Medicine. including slides highlighting EDI student support services, and a comprehensive document highlighting UCD-wide supports available for students.



As part of the **I-DECIDE** programme led by Dr. Melinda Halasz (School of Medicine), Dr. Nicola Dervan (School of Public Health, Physiotherapy & Sports Science), and Dr. Antonella Puggioni (School of Veterinary Medicine), several Medicine EDI Student Ambassadors visited St. Kieran's Special School and St. Peter's Primary School in Bray, Co. Wicklow in May 2025. There, they engaged with children in small groups, sharing their experiences of university life and serving as role models. These sessions helped inspire the children to create stories or drawings envisioning themselves as university students.



There are some aspects of a career in medicine that are experienced differently by women than by men. Women continue to be under-represented in certain specialities and in the higher ranks of academic and clinical medicine. In partnership with **WiMIN** (Women in Medicine in Ireland Network), we have offered all final year female medicine students, or anyone who identifies as female, paid membership of WiMIN for one year. Furthermore, the School has provided several student bursaries to attend the annual WiMIN Conference in Belfast in 2024.

In April 2025, the UCD School of Medicine hosted a theatre-based educational intervention for undergraduate students within the school. In collaboration with Pluto Play Productions, we staged EDI-themed plays focused on real-world scenarios in healthcare, social interaction, and workplace environments: "Hello My Name Is" and "Voices Amplified". These events were positively received by participating students, with 89% (n=152) of students reporting greater EDI understanding, and 83% (n=148) expressing interest in further learning through performance-based methods. Working with our colleagues in other schools within the College of Health and Agricultural Science, we are keen to continue to deliver these types of teaching initiatives to our undergraduate students.

Visit the **EDI News and Events** webpage for more information.



Our School of Medicine is deeply committed to supporting the career progression of its staff, recognising that their growth is essential to the continued success of our institution. Our staff EDI survey results show that there is a need for additional career development and promotion support within the school. We will continue to promote and support the School of Medicine Grant Advisory Committee. This was established by Dr Carol Aherne and the EDI committee in 2020 following review of staff survey data and consultation with colleagues and seeks to provide information and feedback to School of Medicine colleagues who are preparing grant proposals.

In 2025 the School of Medicine EDI Committee launched a 5-month pilot Faculty Promotions Programme to support academic staff at Assistant Professor level to apply for promotion using a school-led 'ground level', supportive approach. At the end of this pilot programme, it is envisaged and expected that each candidate will be in a position to submit an application for promotion by the end of 2025. We are encouraged by the level of support and engagement that this programme has received from senior colleagues and the programme participants. We are confident that this targeted approach will lead to an increase in colleagues applying

for promotion at UCD. The EDI committee intends to continue to run this programme in 2026 with a new round of invited participants.

I-DECIDE outreach 2025, School of Medicine EDI Student Ambassadors









Theatre-based education with Pluto Play Productions, School of Medicine, April 2025.

A key objective of our Athena Swan action plan is to establish additional support for professional staff within the School of Medicine, and we are pleased that this cohort has significantly engaged with our EDI surveys and EDI subcommittees. Specific initiatives that were developed and organised by Ms Gilli Reilly included running three focus groups in October, November and December 2024 on career development and progression barriers, and a School of Medicine specific CV Writing and Interview Skills Workshop which was held in December 2024. In addition, a School of Medicine Aspiring Managers Series was designed and established, with a blended learning approach and mentoring element,

which commenced in the Spring Trimester 2025. We look forward to promoting and developing support for our professional staff within the School of Medicine.

As we reflect on the progress made this academic year, it is clear that our collective efforts are helping to build a stronger, more inclusive School of Medicine. By working together—students, staff, and faculty—we continue to foster a culture of respect, belonging, and opportunity for all. We are proud of the steps taken so far, and we look forward to the continued growth and achievements that lie ahead.



EDI School of Medicine Committee 2024-2025

Dr Eoin Brennan, Associate Dean for EDI | Dr Marie-Louise Ryan, Associate Dean for EDI

Career Progression	Research and Education	Student Ambassadors (cont.)
Professor Bill Watson *	Associate Professor Anne Doherty*	Charlotte Roebuck
Gilli Reilly*	Dr Nia Clendennan*	Cillian Fahey
Colette O'Donnell	Dr Allison McGee	David Jones
Danielle Marie	Dr Carol Aherne	Devaharish Srikannan
Dr Christopher Shannon	Dr David Gómez	Doris Braunstein
Dr Claire Robinson	Dr Elizabeth Barrett	Harleen Dhaliwal
Dr Darrell Andrews	Dr Marie Galligan	Heba Abushama
Dr Jayne Carbery	Dr Marion Maher	Hei Chi Sun
Dr Laura Gorman	Dr Sheila Loughman	Javed Yacoob
Dr Marion Maher	Elaine Byrne	Joliana Aboukasem
Jo Keogh	Jo Keogh	Jordan Pim
Kathryn Kane	Equality & Inclusion	Josephine Omoseni
Lisa Bruton		Judi Alghamdi
Saul Lugoye	Dr Fiona McGillicuddy*	Kate Keaney
Organisation, Communication & Culture	Professor Adam Byrne* Anna Matuszak	Katerina Georgi
		Layal Balto
Anna Truman*	Associate Professor Anne Doherty	Lorraine Desmond
Ciara O'Hanlon*	Associate Professor Virginie Gautier	Louise Lennon Malbasha
Dr David Gómez*	Caoilfhionn Duggan	Mani Beygi
Anna Matuszak	Dr Allison McGee	Margaret O'Riordan-Stamato
Francesca D'Apice	Dr Dearbhaile Dooley	Marko Sicic
Gilli Reilly	Dr Elizabeth Barrett	Matson Tulloch
Isabelle Gunn	Dr Jayne Carberry	Mindaugas Dzenkaitis
Jo Keogh	Dr Laura Gorman	Mohammed Obaidan
Saul Lugoye	Dr Marion Maher	Nicholas Sanfey
Associate Professor Anne Doherty	Jo Keogh	Nirmal Jacob Johnson
Dr Amina Jouida	Kathryn Kane	Nora McVinnie
Dr Sara Dakir	Miss Colette O'Donnell	Olasumbo Ajisafe
Ulyana O'Neill	Ritika Sureka Rosanna Inzitari	Sallyza Muhammad
		Shaun Loh
Student Engagement	Saul Lugoye Smaranda Sava	Simon Genet Woldesenbet
Dr Melinda Halasz*		Siringi Pravallika
Smaranda Sava*	Ulyana O'Neill	Sofia Hempelmann Perez
Dr Aleksandar Krstic	Student Ambassadors	Sophia Burton
Dr Alexandros Sykaras	Abdulkarem Obaidan	Susie Leonard
Dr Amina Jouida	Abhirami Anilkumar	Suyun Zheng
Dr Marion Maher	Aisling Meehan	Umar Choudhry
Dr Michael Strader	Alla Bengizi	Victoria Chin
Dr Sheila Loughman	Anjali Dhawn	Victoria Kaplan
Eileen Bradish	Anju Benson	Whitaker McManus
Jo Keogh	Aren Mnatzakanian	Yu Du
Lokesh Ramisetti	Bhuvann Vinodh Ram	Zahra Almanasef
Margaret Tiuchta	Bridget Caldwell	*Committee co-chairs
Maria-Luisa Mullins	Catherine Brennan	
Ulyana O'Neill		

